



Food and Agriculture Organization
of the United Nations



MANAGEMENT STRATEGY EVALUATION INTRODUCTION

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MSE IN NUTSHELL (CONCEPTUALLY)

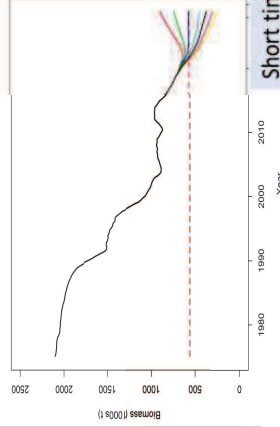
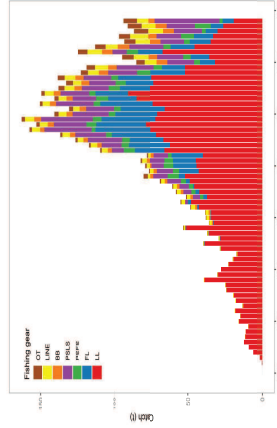
Simply.... Management Procedure (MP) is
“a pre-defined rule to set a TAC”

Simply.... MSE is
“an evaluation process of candidate management procedures for achieving stated management objectives through stochastic simulations” (DS Butterworth)

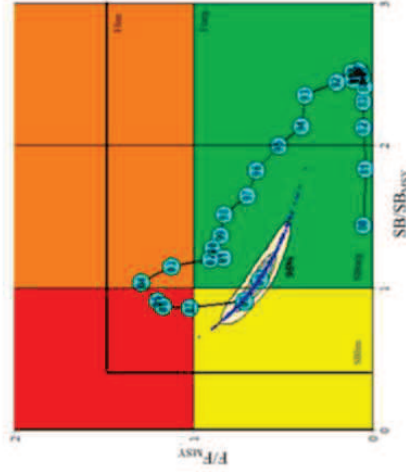


SETTING TAC BASED ON STOCK ASSESSMENT

Stock assessment with constant catch projection approach



Short time
frame (3yrs)
Mid time
frame (10yrs)



EXAMPLE 2: Species: Aggregated Indian Ocean assessment Kobe II Strategy Matrix. Probability (percentage) of violating the MSY-based reference points for nine constant catch projections (average catch level from **YYYY-YYYY** (**XX,XXX** t), $\pm 10\%$, $\pm 20\%$, $\pm 30\%$ and $\pm 40\%$) projected for 3 and 10 years.

Reference point and projection timeframe
Alternative catch projections (relative to the average catch level from **YYYY-YYYY**) and probability (%) of violating MSY-based target reference points
($B_{lim} = B_{MSY}$; $F_{lim} = F_{MSY}$)

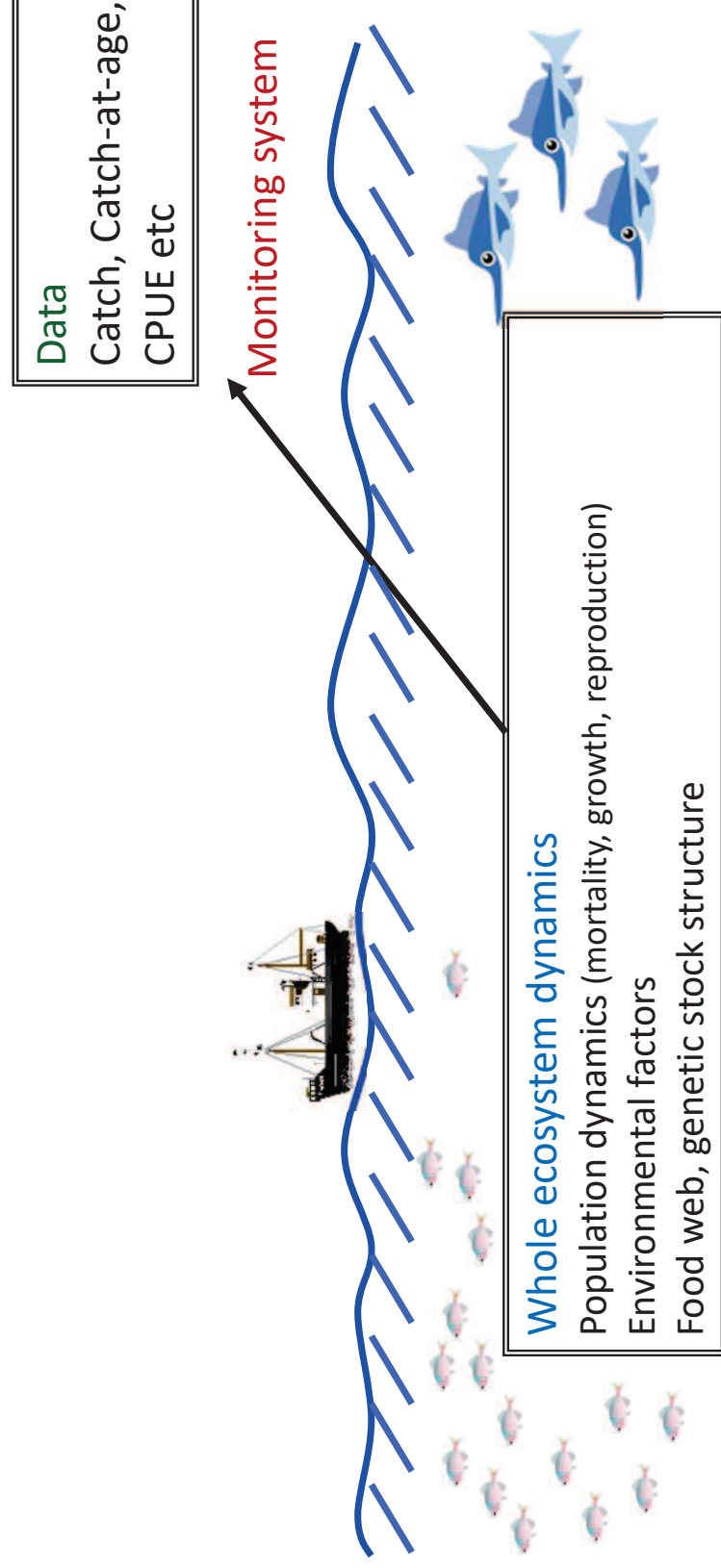
	60%	70%	80%	90%	100%	110%	120%	130%	140%
(catch t)	(catch t)	(catch t)	(catch t)	(catch t)	(catch t)	(catch t)	(catch t)	(catch t)	(catch t)
Short time frame (3yrs)	9	13	19	28	40	53	65	82	86
Mid time frame (10yrs)	3	6	30	56	81	91	98	99	100
	0	0	1	3	14	41	87	100	100
	0	0	5	67	92	98	99	100	100

Reference point and projection timeframe
Alternative catch projections (relative to the average catch level from **YYYY-YYYY**) and probability (%) of violating MSY-based limit reference points
($B_{lim} = 0.4 B_{MSY}$; $F_{lim} = 1.4 F_{MSY}$)

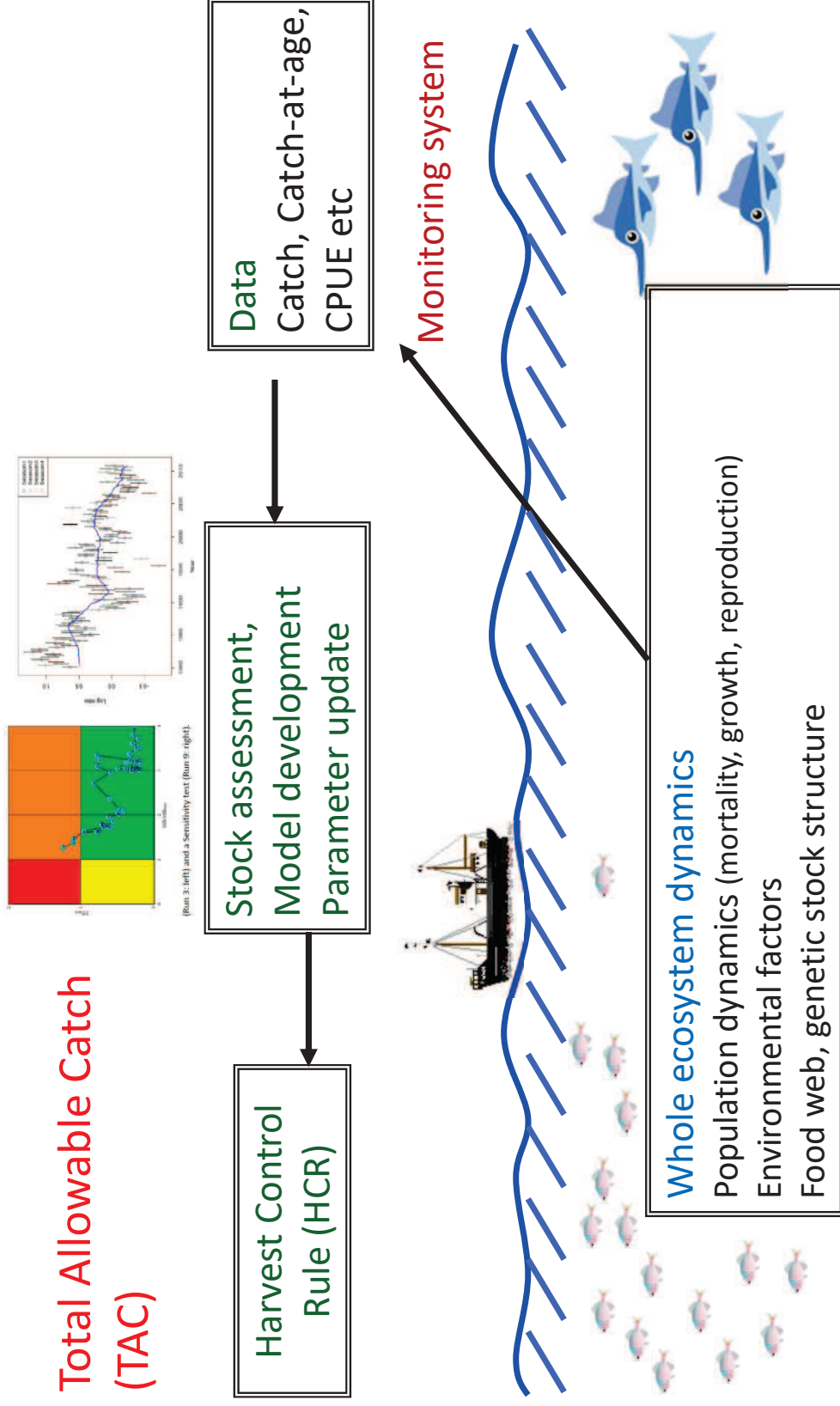
	60%	70%	80%	90%	100%	110%	120%	130%	140%
(catch t)	(catch t)	(catch t)	(catch t)	(catch t)	(catch t)	(catch t)	(catch t)	(catch t)	(catch t)
Short time frame (3yrs)	4	6	8	14	20	23	40	45	65
Mid time frame (10yrs)	3	6	15	15	20	33	45	67	100
	0	0	0	6	24	26	49	74	100
	0	0	0	10	22	45	67	96	100

$B_{2016} < B_{lim}$
 $F_{2016} > F_{lim}$
 $B_{2023} < B_{lim}$
 $F_{2023} > F_{lim}$

Management procedure (MP)

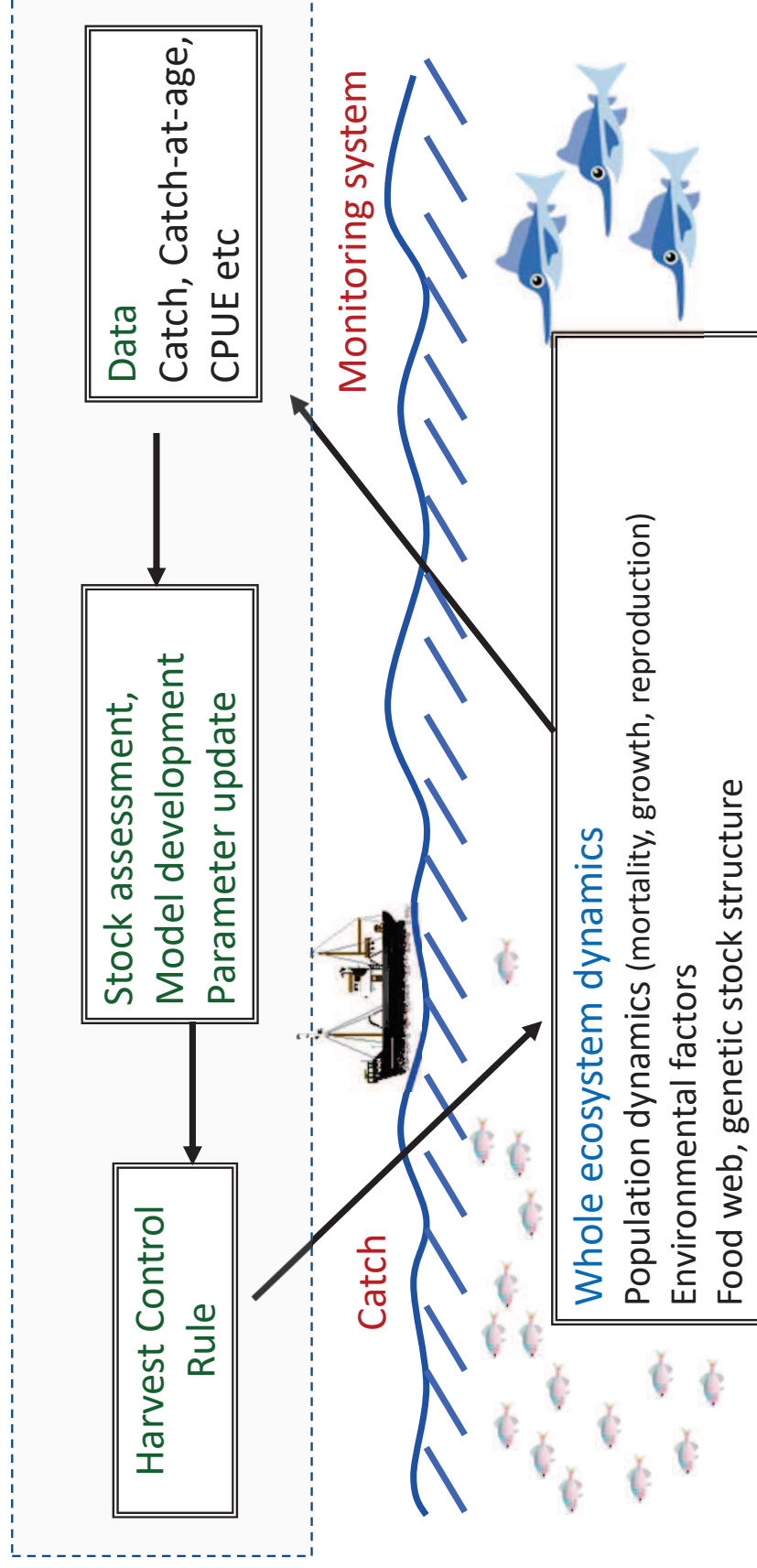


Management procedure (MP)



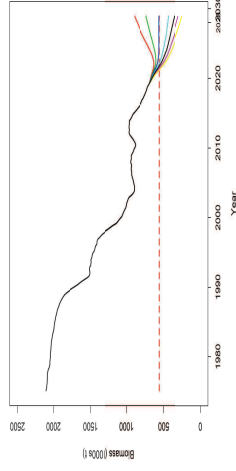
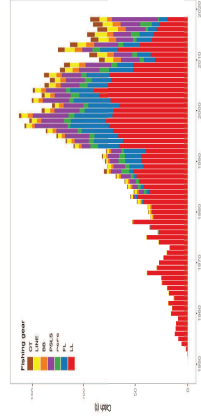
Management procedure (MP)

Management Procedure



SETTING TAC

Stock assessment with constant catch projection approach



Reference point and projection timeframe

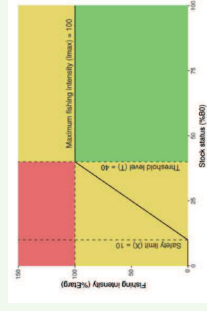
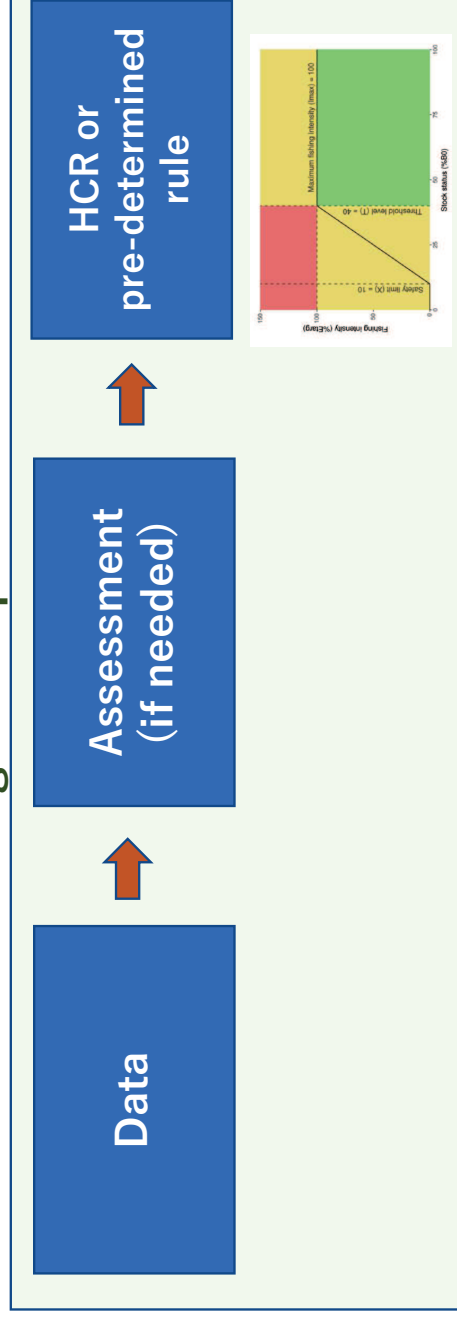
Alternative catch projections (relative to the average catch level from 1981-1990) and probability (%) of violating MSY-based target reference points

($B_{avg} = B_{avg}$; $F_{avg} = F_{avg}$)

60%	70%	80%	90%	100%	110%	120%	130%	140%
(catch t)	(catch t)	(catch t)	(catch t)	(catch t)	(catch t)	(catch t)	(catch t)	(catch t)
9	13	19	28	40	53	65	82	86
3	6	20	56	81	91	98	99	100

$B_{avg} < B_{avg}$
 $F_{avg} > F_{avg}$

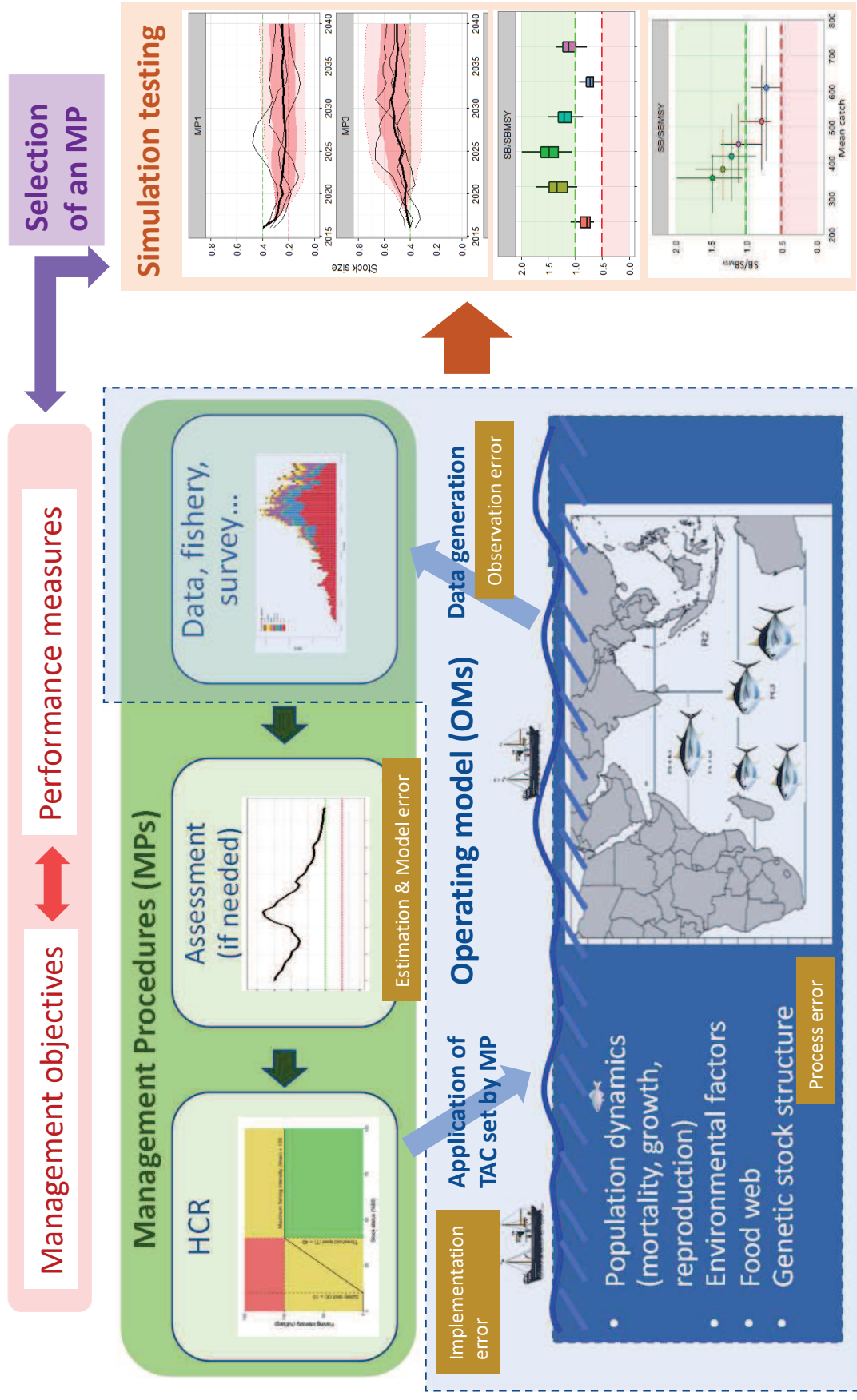
Pre-determined management procedure



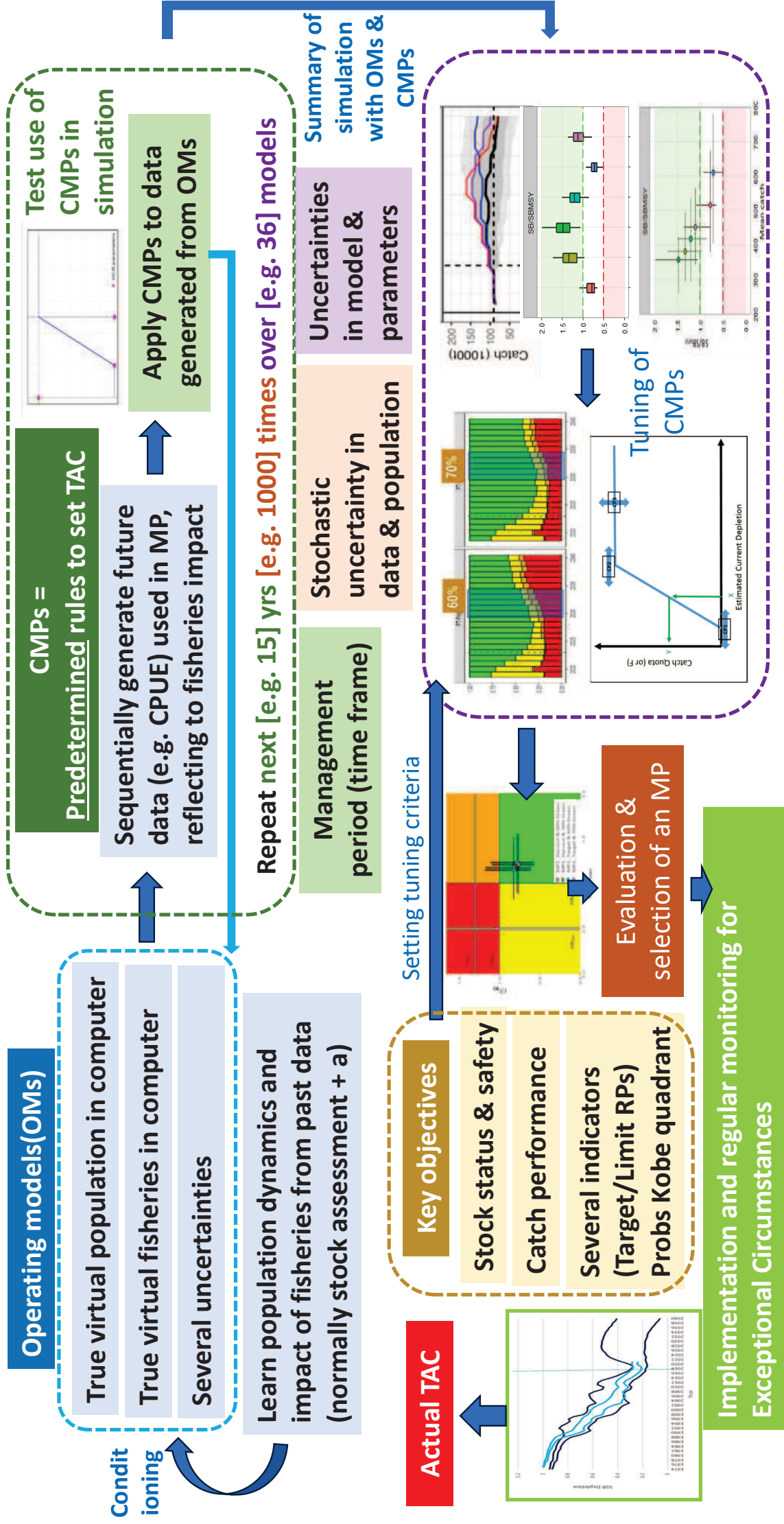
MSE IN NUTSHELL

MSE Process

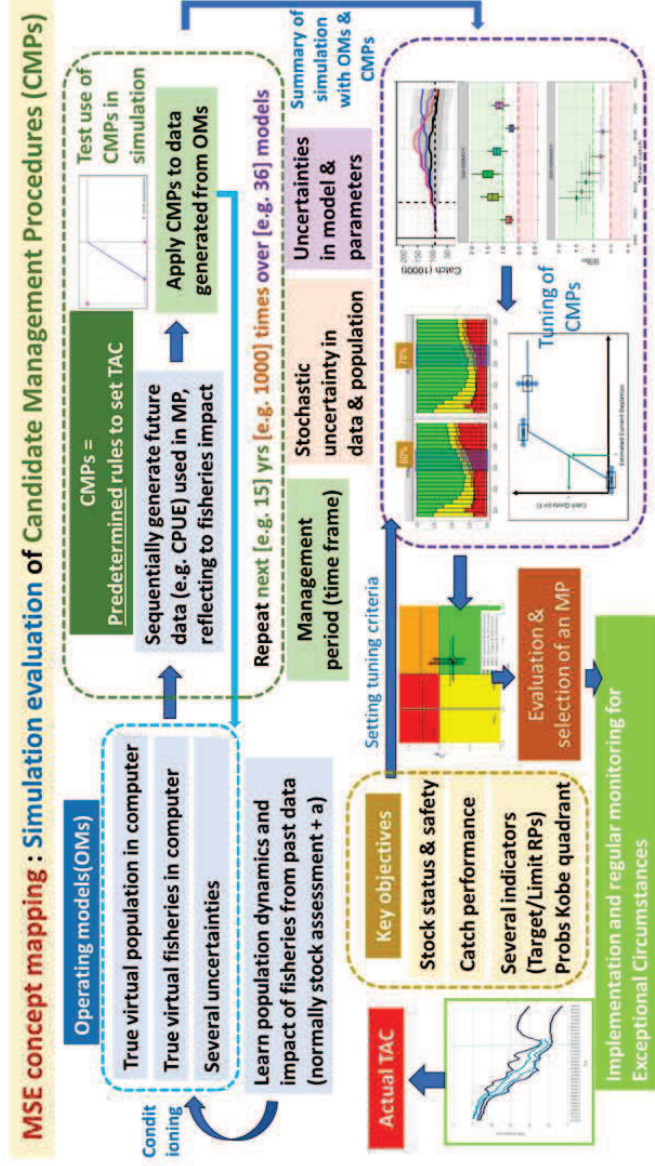
1. Identification of **Management objectives and performance measures**
2. Development of **Management Procedures (MPs)**
3. Development of **Operating Models (OMs)**
4. **Simulation testing** of MPs with the OMs
5. **Selection of an MP** based on simulation performance
6. **Implementation of the MP**



MSE concept mapping : Simulation evaluation of Candidate Management Procedures (CMPs)



If you have any suggestions to improve my mapping or criticisms of it, that's a sure sign you have a strong understanding of MSE! Please advise me! (but later)



KEY WORDS AND CONCEPTS

- **Operating Models (OMs)**

- **Type of management procedures (MPs)**

- Model-based
(Assessment & Harvest Control Rule(HCR))
- Data-based (CPUE trend or CPUE-based HCR)

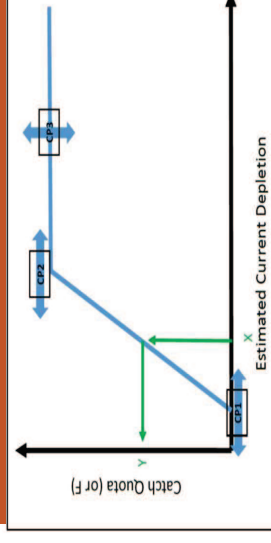
- **Tuning criteria**

- Tuning a parameter of MPs associated with the management goals
- Kobe green quadrant probability (50, 60 and 70%) etc. in a certain window

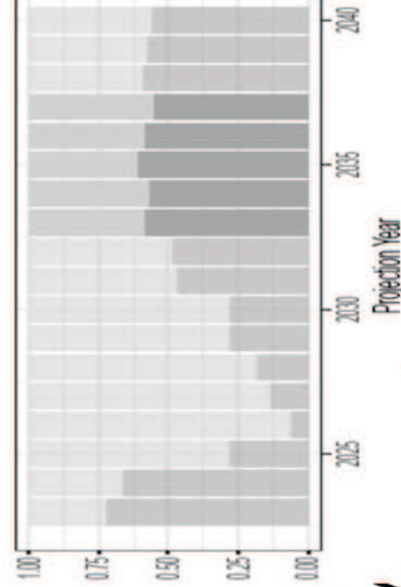
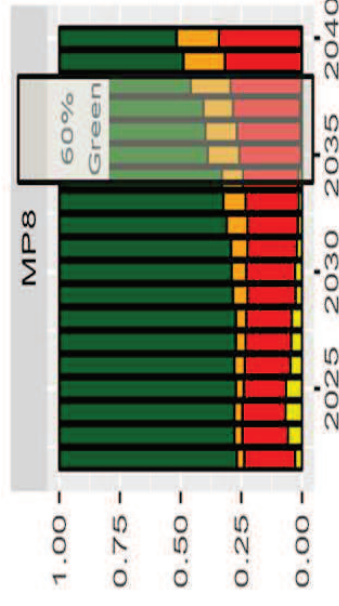
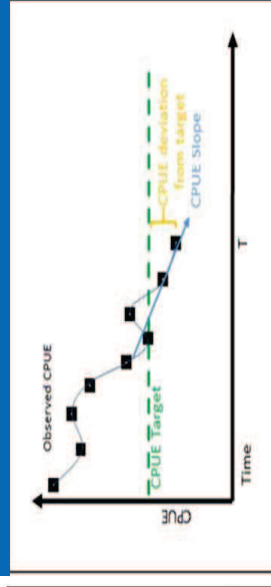
- **Other important elements**

- Constraints (maximum change in TAC): symmetric or asymmetric (upwards/
- Time lag: 2-3 yrs (“data-lag” + “implementation lag”)
- Robustness scenarios (implementation error, recruitment failure etc.)
- Regular check for Exceptional Circumstances

Model-based MP



Data-based MP



MSE IN NUTSHELL (1) MANAGEMENT OBJECTIVES

MSE Process

1. Identification of
**Management
objectives and
performance
measures**

2. Development of
**Management
Procedures (MPs)**

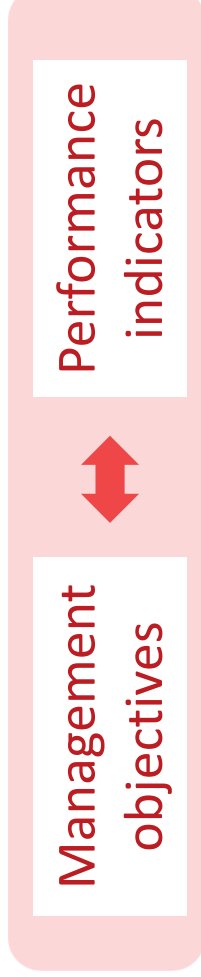
3. Development of
**Operating Models
(OMs)**

4. **Simulation testing** of
MPs with the OMs

5. **Selection of an MP**
based on simulation
performance

6. **Implementation of the
MP**

- Several different objectives
- Use of performance measures to see if management objectives are met or not



- | | | |
|--------------|---|---|
| Stock status | ↔ | Probability that stock is being above a target level |
| Safety | ↔ | Probability that stock is breaching the biomass limit |
| Yield | ↔ | Maximize average catch over management period |
| Stability | ↔ | Minimize the yearly variation |



MSE IN NUTSHELL (2) MANAGEMENT PROCEDURES (MPs)

MSE Process

1. Identification of **Management objectives and performance measures**

2. Development of **Management Procedures (MPs)**

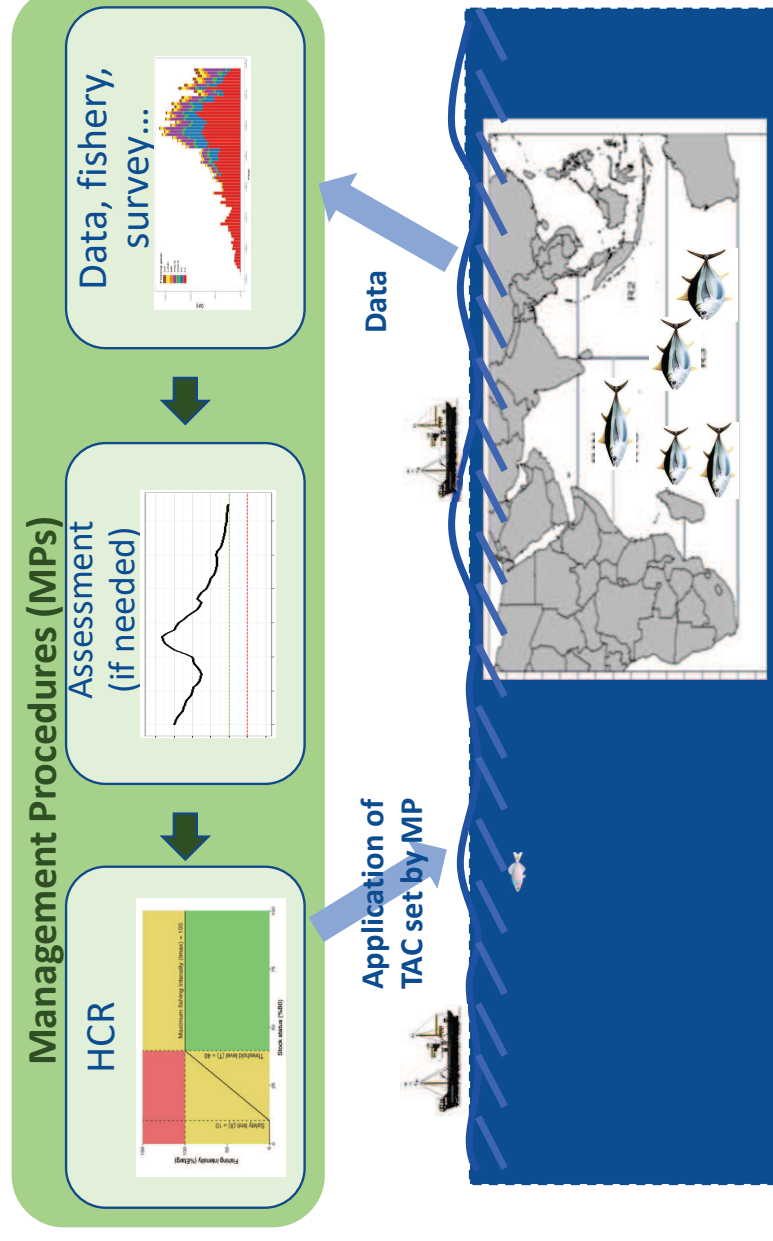
3. Development of **Operating Models (OMs)**

4. **Simulation testing** of MPs with the OMs

5. **Selection of an MP** based on simulation performance

6. **Implementation of the MP**

“Management Procedure (MP)” : a predetermined rule to set a TAC



MSE IN NUTSHELL (2) MANAGEMENT PROCEDURES (MPs)

MSE Process

1. Identification of **Management objectives and performance measures**

2. Development of **Management Procedures (MPs)**

3. Development of **Operating Models (OMs)**

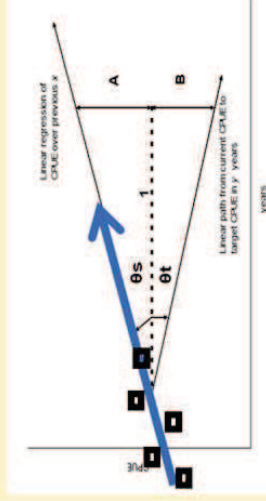
4. **Simulation testing** of MPs with the OMs

5. **Selection of an MP** based on simulation performance

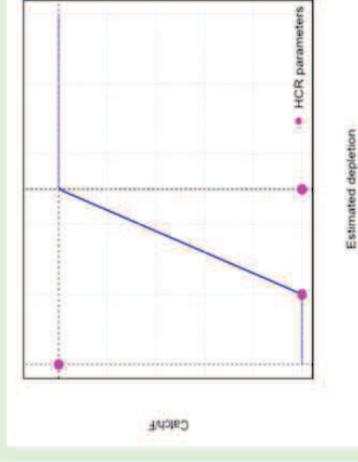
6. **Implementation** of the MP

“Management Procedure (MP)” : a predetermined rule to set a TAC

Empirical (model-free, CPUE-based)



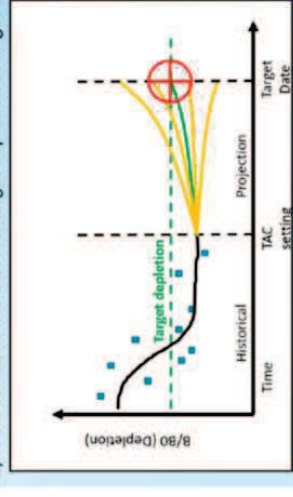
Model-based with simple stock assessment



Model-based MP with internal projection

PTRE-based MP with internal projection

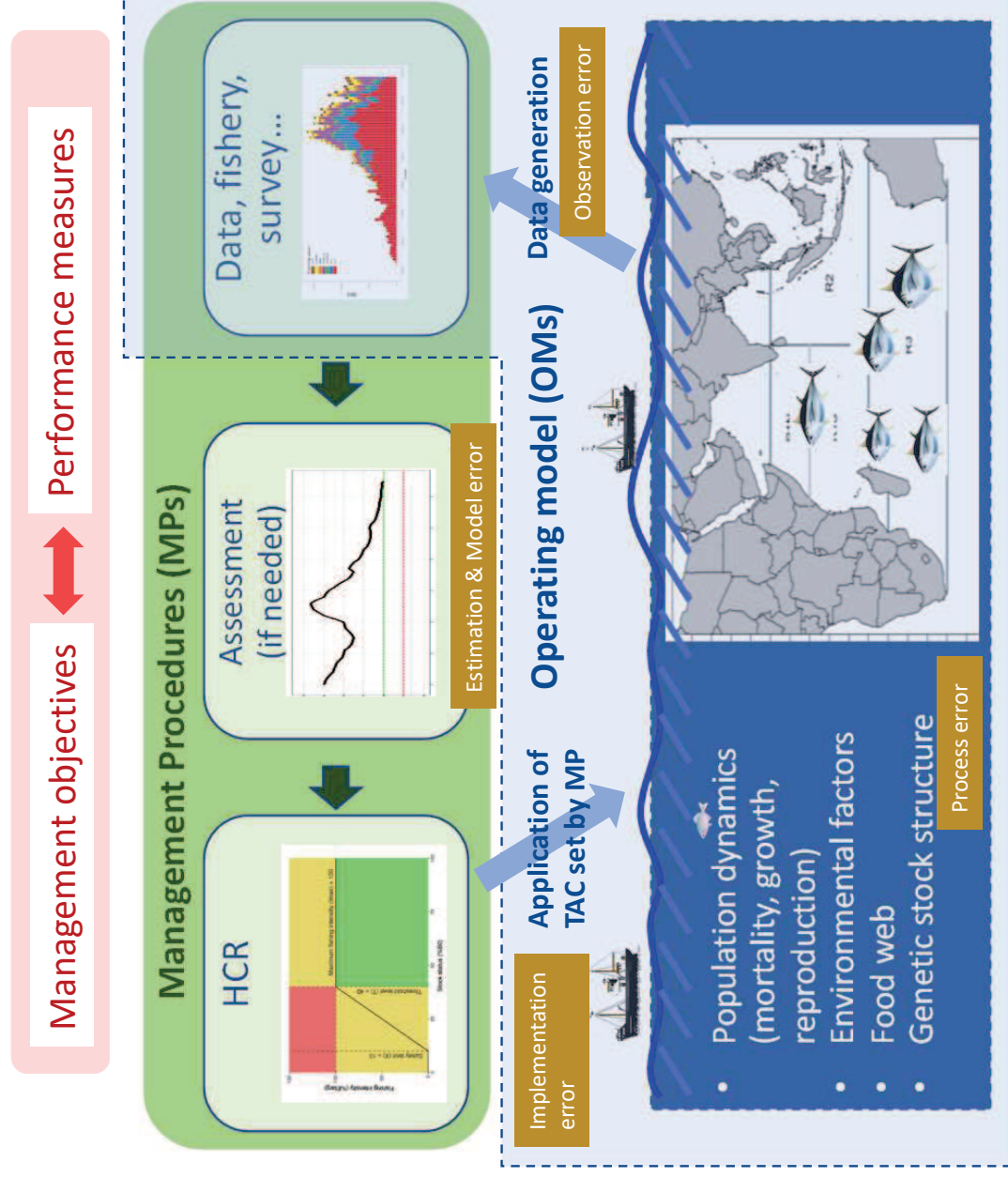
- 1) Fit PETR Model
- 2) Find constant TAC that hits target depletion at target date



MSE IN NUTSHELL (3) OPERATING MODELS (OMs)

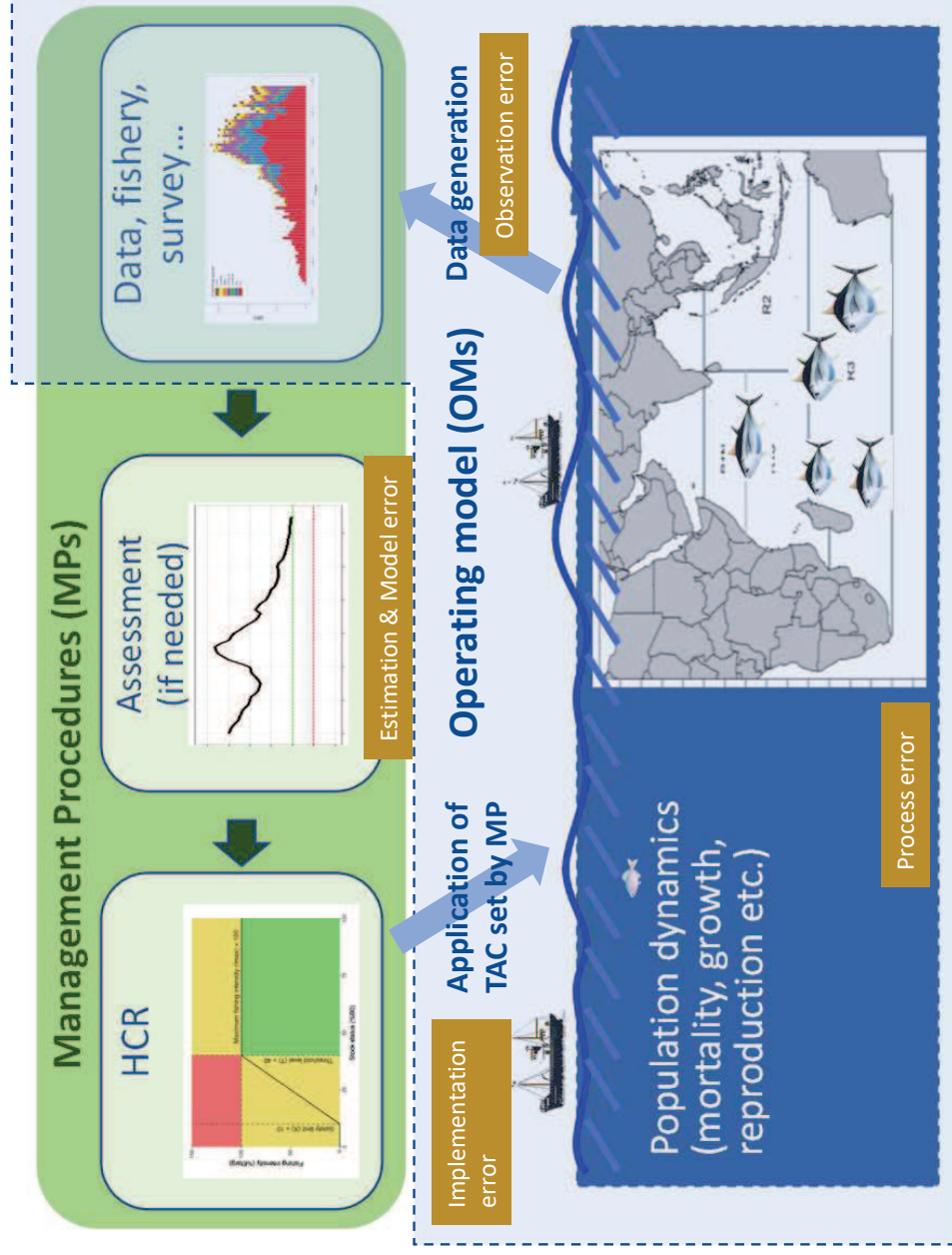
MSE Process

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MSE in NUTSHELL (3) OPERATING MODELS (OMs)

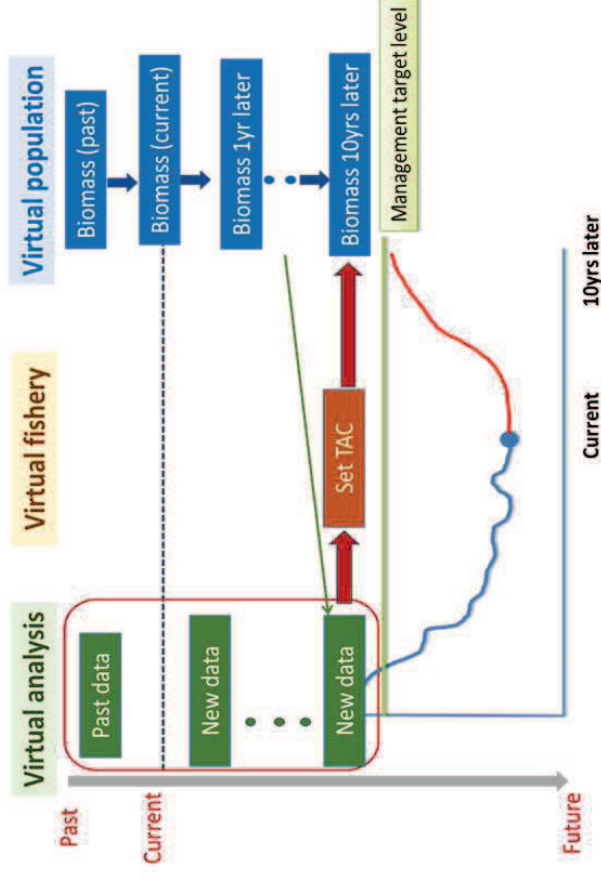
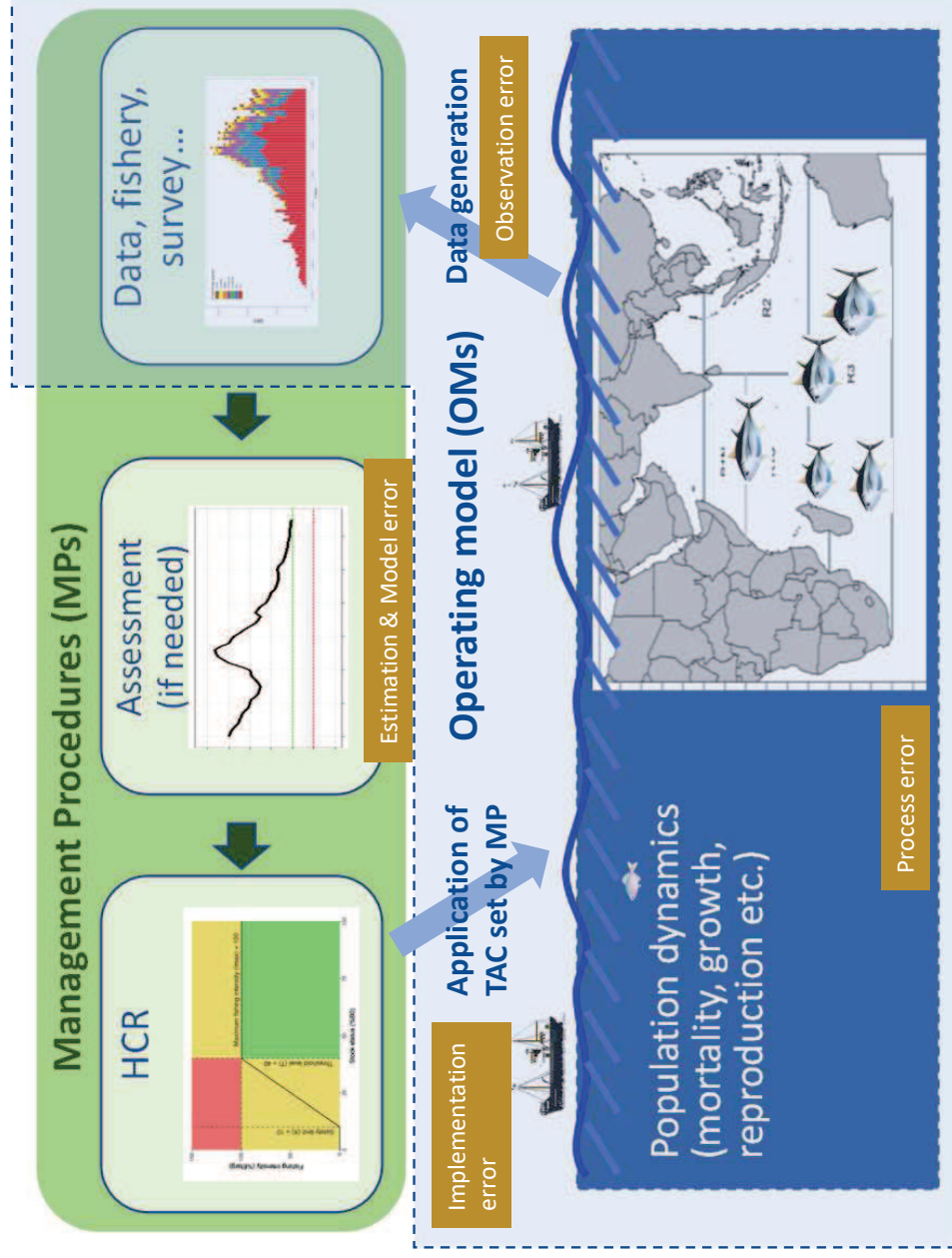
For testing MPs, we need “**virtual population**” and “**virtual fishery following an MP**”
⇒ **Operating models (OMs)**



- OMs generate data used in MPs
- OMs can account for the impact of catch on the stock
- OMs are primarily based on the stock assessment, but **should not be completely equal to the assessment models**
- Consider several key uncertainties in parameters, and other kinds of uncertainties to evaluate the **robustness** of candidate Management Procedures

MSE IN NUTSHELL (3) OPERATING MODELS (OMS)

For testing MPs, we need **“virtual population”** and **“virtual fishery following an MP”**
 ⇒ **Operating models (OMS)**



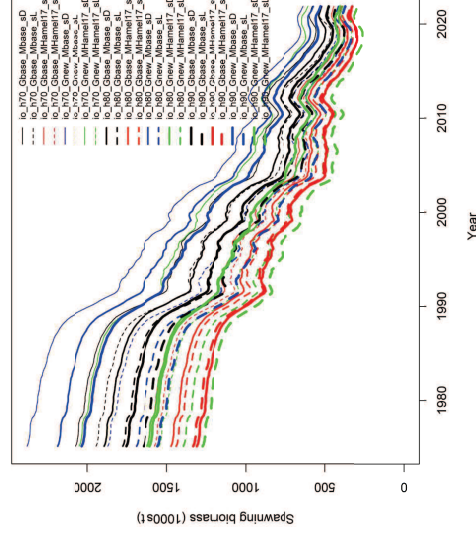
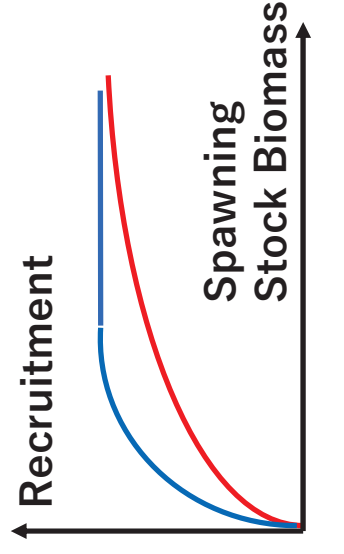
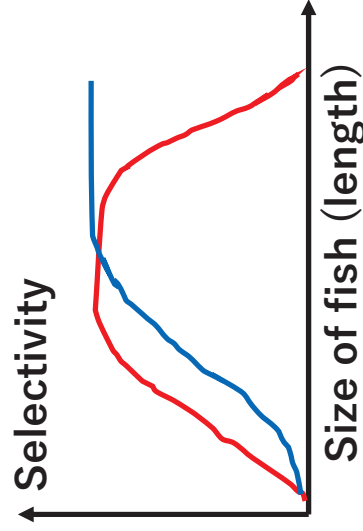
MSE IN NUTSHELL (3) OPERATING MODELS (OMS)

Reference cases

- Steepness in stock-recruitment relationship
- Natural mortality
- Growth + maturity
- Size selectivity
- Catchability
- ...

Robustness cases

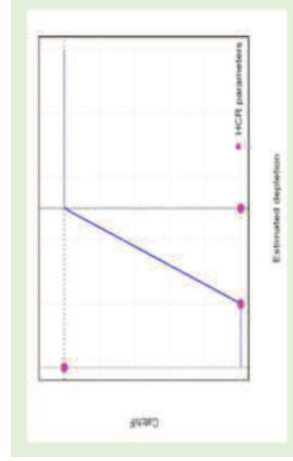
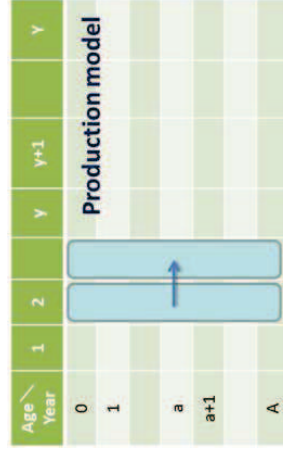
- More uncertainty in CPUE (input)
- Over catch
 - Accurate reporting (better)
 - Some unreported catch
 - Unreported (worst)
- Catchability further up
- Recruitment shock ...



SEVERAL MODELS

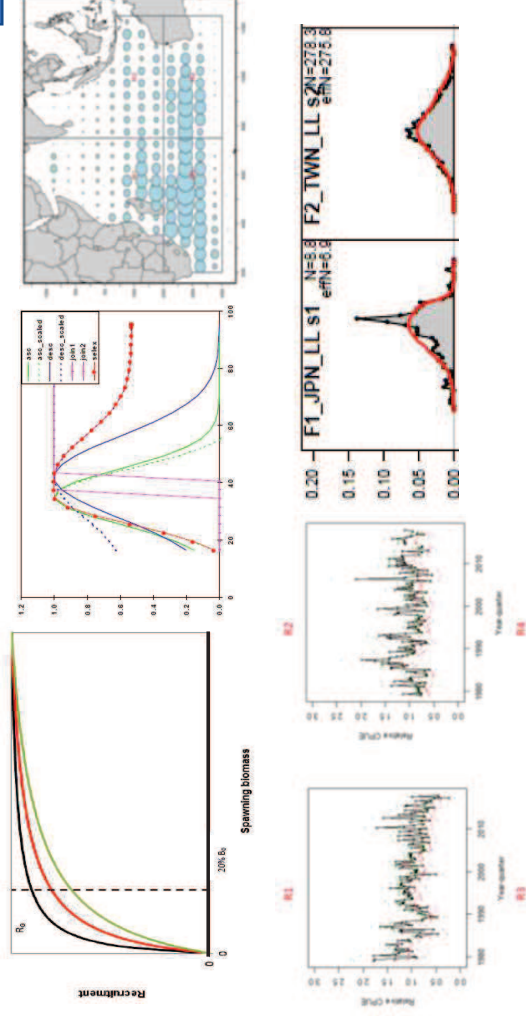
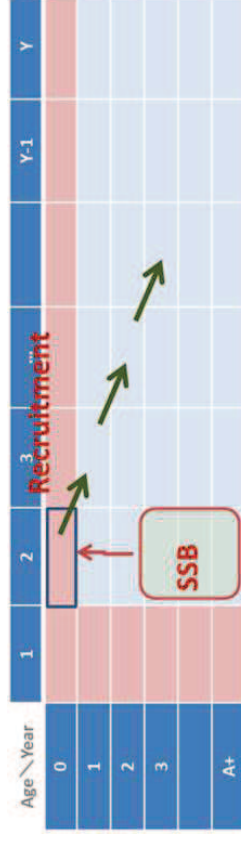
Models for assessment within MPs

Simpler assessment models
to give **robust input on
stock status** to HCR



Models for stock assessment

Stock status, benchmark, detailed mechanism and life
history (by age/life stage and by gear/space/time)



Primarily based on the
stock assessment, but
several and broader ranges
of uncertainties in key
parameters are considered

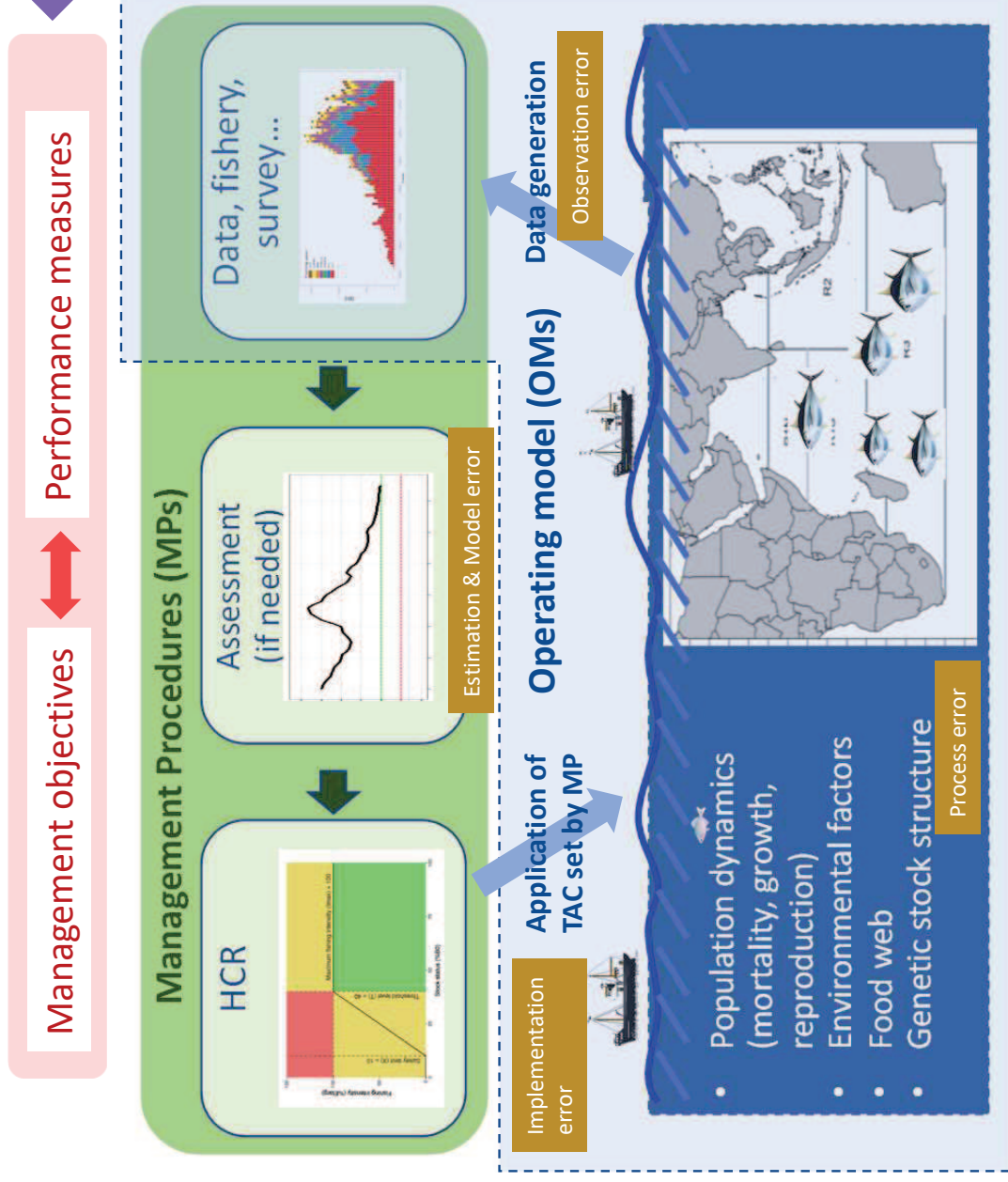
Operating Models (OMs) in MSE

To play roles of “**virtual
population dynamics**”
and “**virtual fishery**” in
the simulation

MSE IN NUTSHELL (4) SIMULATION TESTING

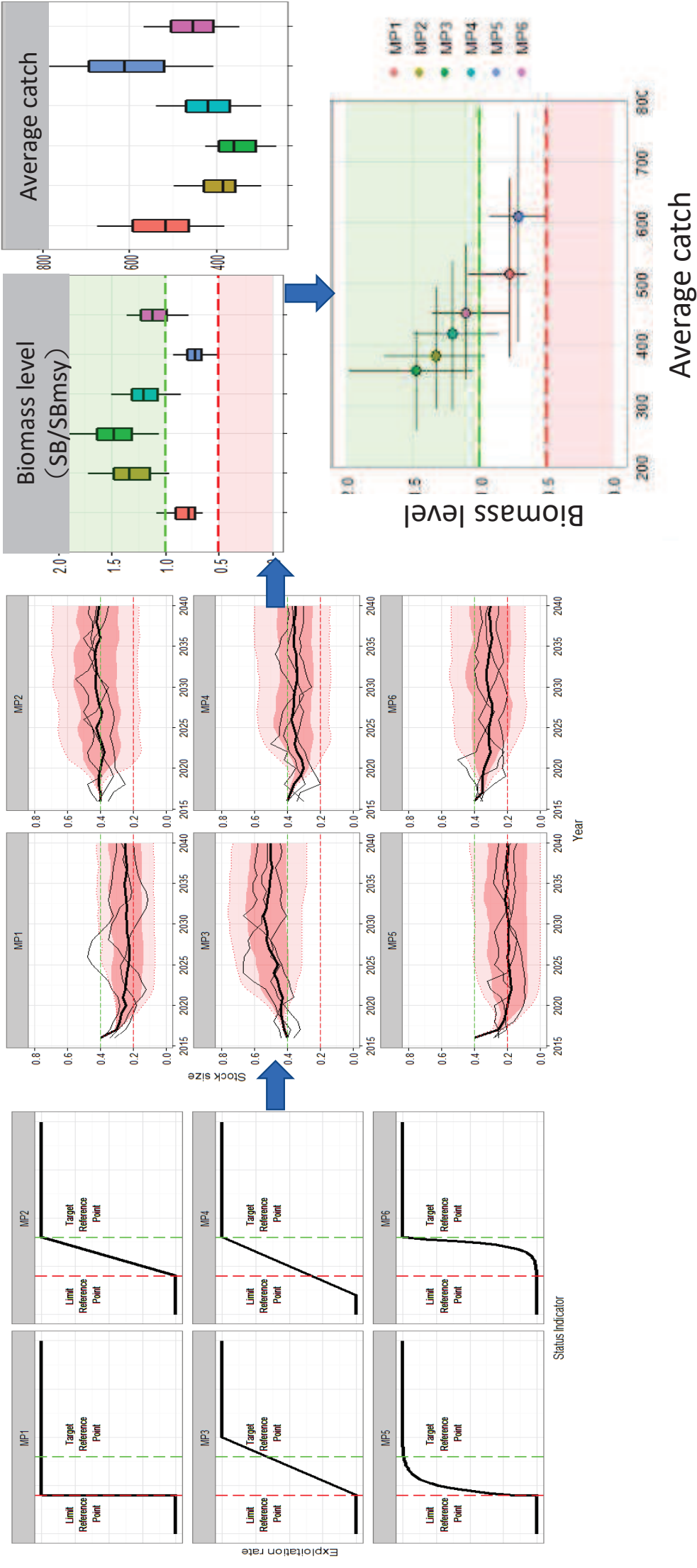
MSE Process

1. Identification of **Management objectives and performance measures**
2. Development of **Management Procedures (MPs)**
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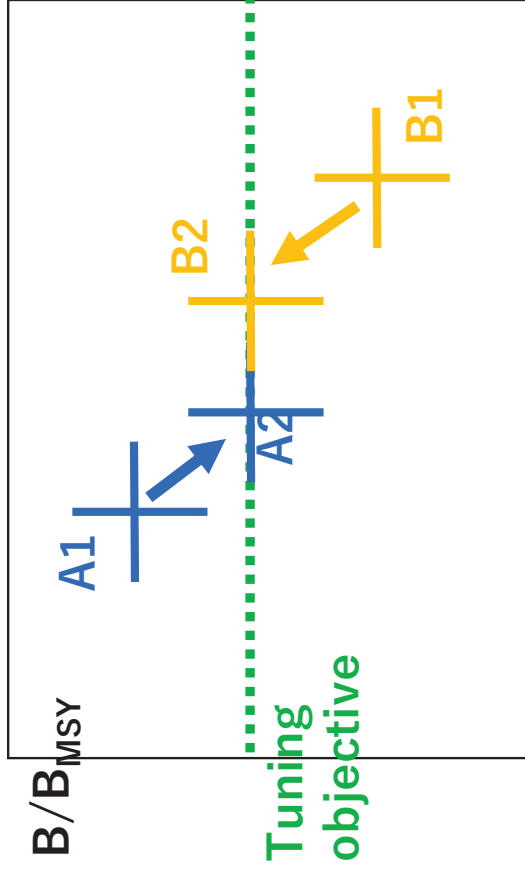


MSE IN NUTSHELL (4) SIMULATION TESTING

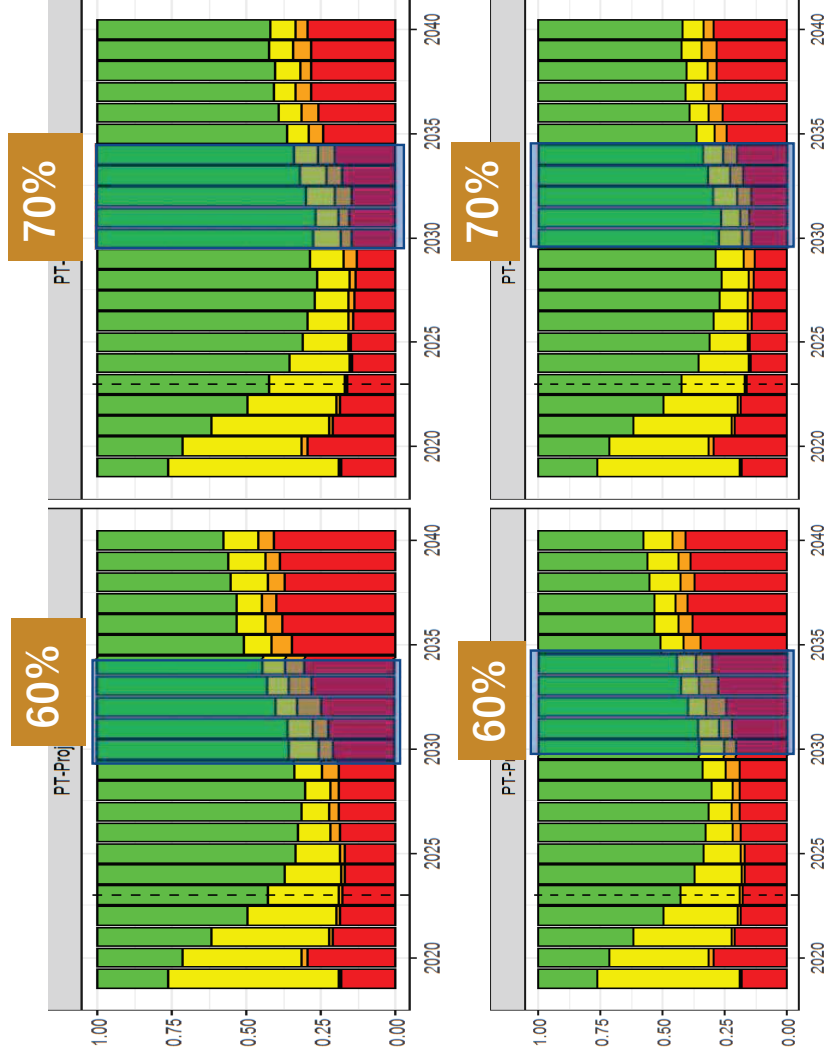
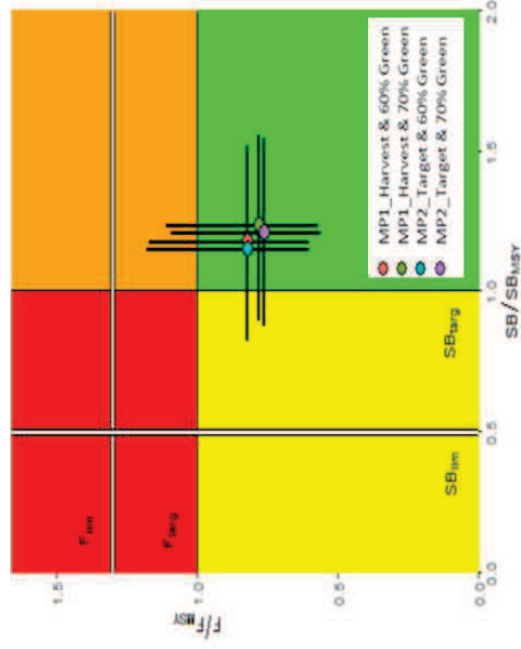
Conduct **comprehensive simulation** to evaluate the performance of MPs using OMs



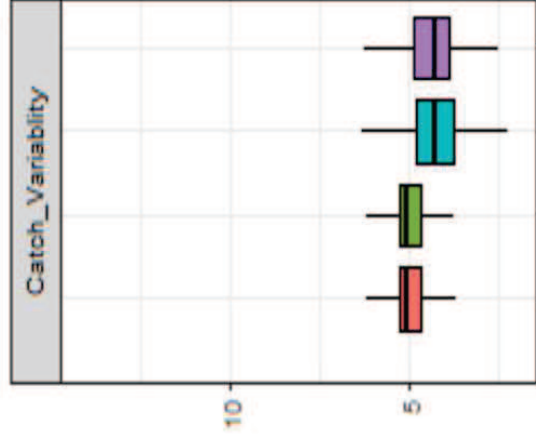
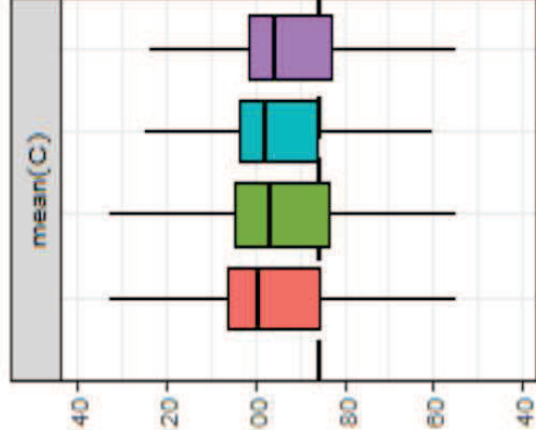
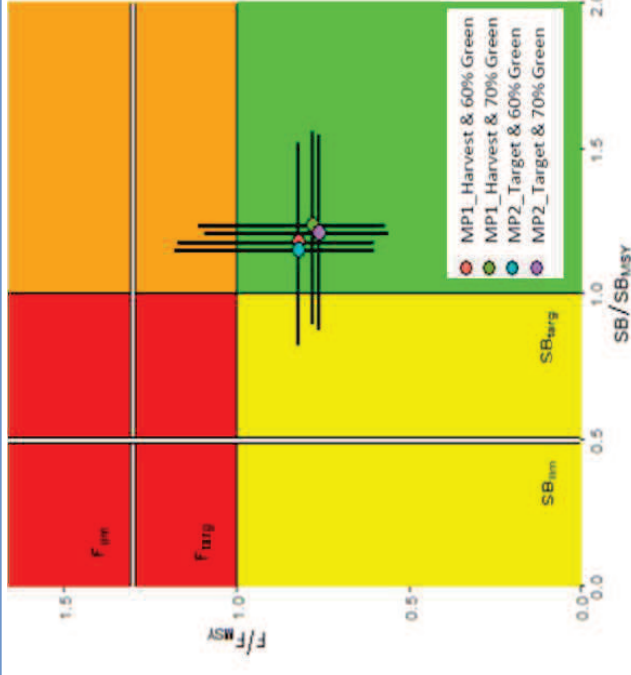
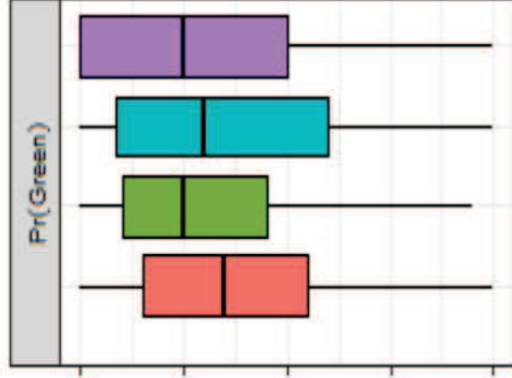
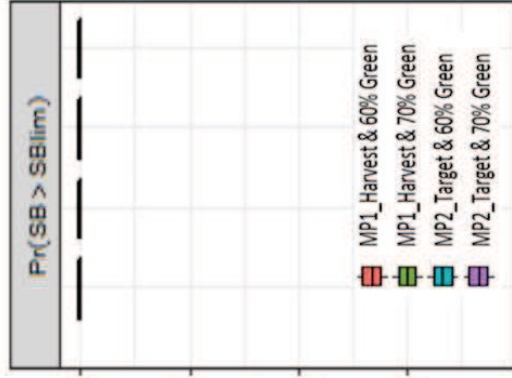
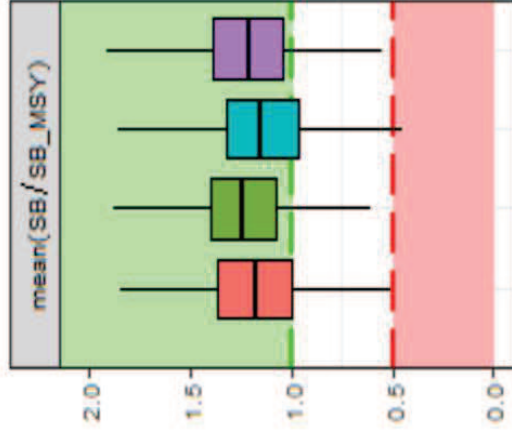
BIGEYE TUNA EXAMPLES (TWO-MPs AND 60% & 70% TUNING)



Catch



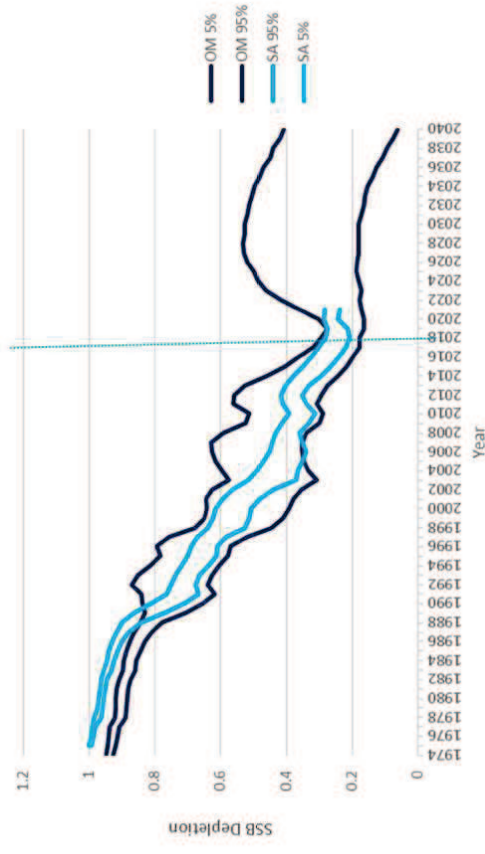
SELECTION OF MPS



MP	Performance Measure				
	SB/SB _{MSY}	Prob(Green)	Prob(SB>limit)	Mean Catch (t)	Catch Variability (%)
MP1_Harvest 60% Green	1.18 (1.00-1.36)	0.63	0.97	99.3 (85.6-106.1)	5.06
MP2_Target 60% Green	1.15 (0.96-1.32)	0.63	0.97	97.7 (86.0-103.6)	4.23
MP1_Harvest 70% Green	1.24 (1.07-1.40)	0.69	0.98	96.6 (83.7-104.6)	5.08
MP2_Target 70% Green	1.21 (1.04-1.39)	0.69	0.98	95.8 (82.8-101.6)	4.28

- Need “regular monitoring” for MP implementation
- Need “regular review” of MSE
- Need safeguard for “Exceptional Circumstances”

- New information: out of range of previous knowledge
- Input data for MP: missing (no longer available), historically changed etc.
- Inconsistency between TAC recommended and actual catch
- Rare events, when the fishery system falls outside of the scope of the simulation testing, e.g. recruitment failures



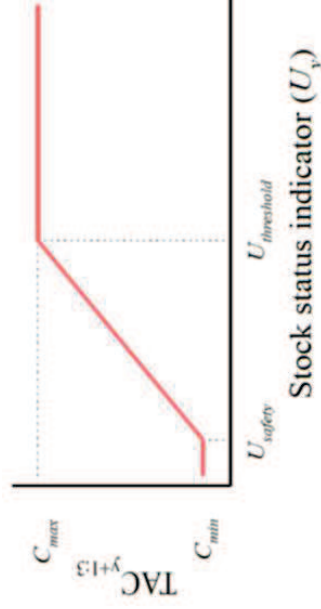
CURRENT MPs

	Bigeye	Skipjack	Swordfish
Stock status	2022	2023	2023
CMM/Prop	22/03 (MP), 23/04 (Catch limits)	24/07 (MP)	24/08 (MP)
Tuning criterion	Prob(Kobe G) =50%, 60%, 70%	Prob(B>B40% & E<E40%) =50%, 60%, 70%	Prob(Kobe Green) =50%, 60%, 70%
MP type	- Data-based - Model-based (MP1-Harvest MP2-Target)	- Data-based (stable) - Data-based (target) - Model-based	- Data-based (fast) - Data-based (slow) - Model-based
Constraints etc.	15% maximum change	- Symmetric 15% max change - Asymmetric 15%(up)-10% (down)	Asymmetric 15% (up) - 10% (down)

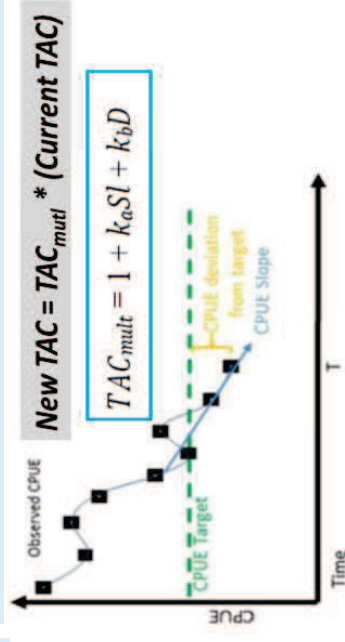
Fishing intensity is controlled to set a TAC depending on stock status based on an internal simple assessment



TAC is directly controlled depending on stock status indicator (CPUE)



TAC is updated by CPUE trend and its difference against target



SCHEDULE

	2022	2023	2024	2025	2026	2027	2028	2029
BET	MP adopted • Assessment • MP run (EC check)	Set TAC & CL 2024-25 (EC check)	External review MP to be run [CPUE ~2023] (EC check)	Set TAC & CL 2026-28 Assessment (EC check)	(EC check)	MP to be run [CPUE ~2026] (EC check)	Set TAC & CL 2029-31 Assessment (EC check)	
SKJ		• Assessment • <u>HCR</u> run [CPUE ~2022] (TAC 24-26)	MP adopted	MP to be run [CPUE ~2024] (EC check)	Set TAC 2027-29 Assessment (EC check)	(EC check)	<u>MP to be run?</u> [CPUE ~2027] (EC check)	Set TAC 30-32
SWO		Assessment	MP adopted MP to be run [CPUE ~2023] (EC check)	Set TAC 2026-28 (EC check)	Assessment (EC check)	MP to be run [CPUE ~2026] (EC check)	Set TAC 2029-31 (EC check)	

SUMMARY OF MSE

The MSE is a computer simulation framework (actually 30 years history)

- to understand the **expected behavior of “MPs”** if implementing them in an actual fishery
- to find the best way by developing MPs to **robustly meet the pre-determined management objectives** (acceptable trade-off and levels of risk)
- to **select an MP** for implementation in actual fisheries

Merits of MSE

- **Comprehensiveness, Transparency and Dialogue**
- Consider in advance **uncertainty** in data, model, estimation, projection, implementation etc.
- Ensure a certain level of **robustness** of management performance to uncertainty
- Information is available in advance for some **likely trajectories** and their ranges for biomass, catch, etc. after implementing an MP

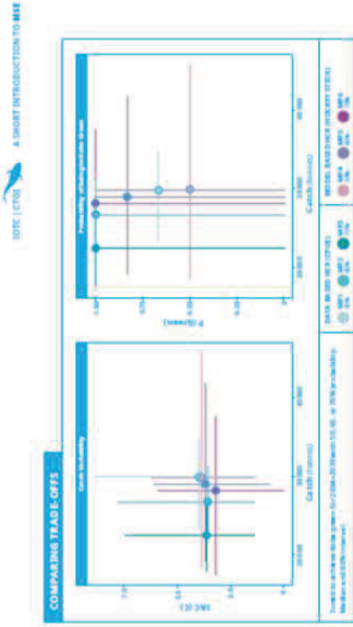


Figure 6. Pairwise trade-offs between Catch Variability (left) and Catch Safety (right).

available to the management procedure should have an equivalent in the real world, for example, a particular CPUE index or a fish-eries independent survey. Simulations can help identify biases in our perception of

MSE enables exploring a wider set of ques-tions than traditional stock assessments and facilitates agreeing on management procedures that are robust to a wider range of uncertainties than previous manage-ment regimes, in commercial or industrial fisheries.

IN SUMMARY

How can we deal with the barriers to partici-pation presented by the technical nature of the MSE approach? Open source approaches to sharing the code are helpful but do not empower key stakeholders to critically engage with the process. Reproducibility is an issue even for other modelers: results are rarely run by more than one team.

MSE approaches necessitate resolution of a variety of scientific disputes, which itself can be a benefit. It can show that some of the uncertainties that have been consid-ered important are in fact unlikely to have impacts on management objectives, thus less-ening conflicts and resolving differences in beliefs.

Other philosophical questions remain open. How to decide on the plausibility of operat-ing models is still an active area of research. Should operating models have predictive powers? How should they be validated and how often? When can we say that MPs have been sufficiently tested and who gets to say it?

While helpful in resolving some disagree-ments, MSE rarely addresses questions of equity. Harvest control rules that are evalu-ated within MSE usually say little or nothing about how the total catch should be allo-cated among different users of the resource. However, there have been examples where MSE was explicitly designed to tackle these issues.

The socio-economic benefits of MSE are not guaranteed but depend strongly on how the MSE process is set up, especially, on its transparency, inclusiveness, and effort to improve communication.

Table 1. Performance of six MPs measured by five statistics. The MPs are scored by rating level. Darker shading represents better performance, however, the boundaries which determine shading are arbitrary. Moreover, colour coding conveys a false sense of comparability between categories that are valued differently by different stakeholders.

Target Control Rule (CCR)	Management Procedure (MP)	Probability of Exceeding MSY/MSY _{max}	Probability of Exceeding MSY/MSY _{max} (inclusion)	Catch (t/yr)	Catch variability (CV)
CPUE	MP1	1.13	67%	29900	3.99
Hockey Stick	MP4	1.10	50%	29900	3.84
CPUE	MP2	1.27	100%	28800	3.58
Hockey Stick	MP5	1.23	83%	29000	3.85
CPUE	MP3	1.47	100%	22500	3.68
Hockey Stick	MP6	1.34	100%	23200	3.21

INTRODUCTION

Fisheries are a complex dynamic system. We don't know exactly how it functions and interacts with the environment and society.

Our ability to predict how stocks will respond to exploitation is limited and control mech-anisms we have are imperfect. Finding management solutions through trial and error is difficult for various reasons, not to mention the ethical ones (conducting experi-ments on fisheries would entail deliberately depleting them and risking stock collapse).

Thus, simulations are an attractive option. This is the essence of the Management Strat-egy Evaluation (MSE) approach — it's a way to identify those exploitation strategies that are likely to achieve management objectives while avoiding unacceptable risks.

Management Strategy Evaluation

Management strategy evaluation represents a paradigm shift — no longer beholden to the accuracy of stock assessments, it is a step towards proactive and robust decision mak-ing. In practice, MSE is a type of quantitative risk assessment that starts with a relatively narrow scope — ecosystem, or explicitly social, cultural, or economic aspects need to be considered separately, as the models gener-ally are only able to account for a fraction of uncertainties (Figure 1). In the Indian ocean case study that is used here for illustration, nine sources of uncertainties were consid-

For further explorations, visit the MSE Shiny app and Website created by IOTC.

MSE Capacity Building Tools
IOTC Shiny app

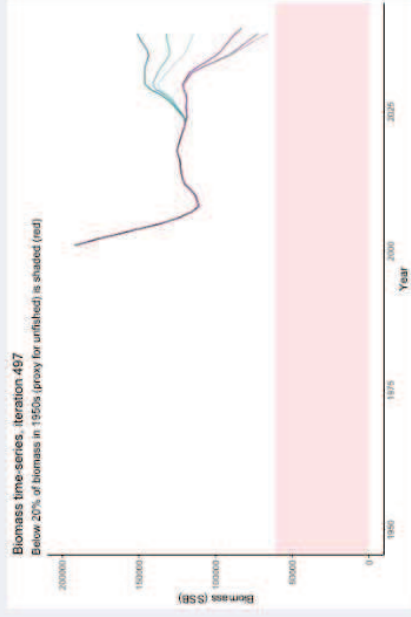
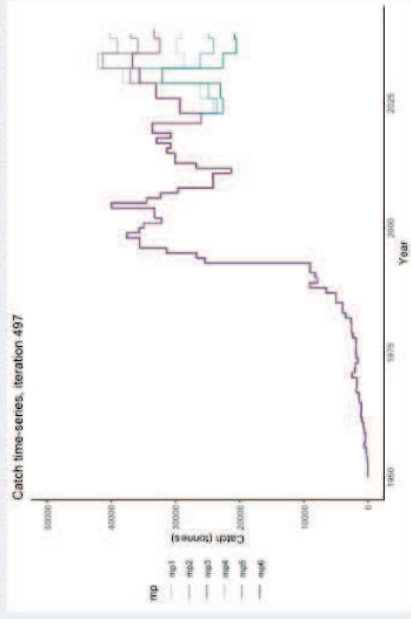
MSE Tool Website
iote.org/educational-tools

USEFUL RESOURCES IN IOTC (SHINY APPLICATION)



Looking at random individual trajectories is a good way to communicate volatility over time. Here we explore what happens in the same world under different MPs and get a sense of how tuning works. All MPs set TAC for 3 years at a time, no implementation error (e.g. it is assumed that *TAC equals actual catch*) and the maximum change allowed is 15% of previous TAC - thus the step function visualisation is more appropriate for catch.

In this random simulation where it seems that if you want the highest catch (left), you should select MP4 (light pink).



However, looking at a different random simulation, below, MP4 appears as one of your worst options in terms of catch.

